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DEVELOPMENT SCENARIOS AND MODELING FOR SYSTEM OF ENGINEERING EDUCATION AT UNIVERSITIES

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Abstract

Educational institutions training engineers and technical experts operate in a dynamic environment to which they are bound to respond by developing new organizational forms for the adaptation to new conditions. The rapid development of information technology, economic situation, and hardly-predictable events like the waves of the COVID-19 pandemic and the restrictions of people's mobility pose new problems for the directors of educational institutions. The pursuit for a flexible management structure that would satisfy the current requirements brings about the necessity for a formal description of universities and their environments based on the systemic approach. The purpose of this research was to test a model based on a fuzzy cognitive map and assess the possibility of change scenario development in the education system. The authors demonstrate that this approach can conveniently describe the elements of the education system and its environment, as well as the communications and links between them. The authors obtained and analyzed the modeling results showing the possibility of using event scenarios for the facilitation of strategic decisions concerning the management of engineering education at a technical university.

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1. Introduction

The development of the digital education environment is a global development trend (Digital economy and society statistics - enterprises - Statistics Explained, 2021) provoking changes in the education sector. Educational institutions providing training programs in IT play a special role in this process. The economic cycles of the global economy, instability of export prices, demographic processes, border closures due to the COVID-19 pandemic (Coronavirus disease (COVID-19) travel advice, 2021; Vagaeva et al., 2021), and the modifications of the plans concerning international studies are among the causes of instabilities in the operation of universities.

Therefore, the management structure of a technical university must adapt to current requirements and aim for greater flexibility, efficiency, and effectiveness. This may include new communications with the environment, new management systems at universities, and new resource distribution methods. The studies of flexible university structures within the changing social and economic environment have long been classified as a discipline of its own, known as the university adaptation theory (Sporn, 1999). New organizational forms are introduced that support the trends for the expansion of entrepreneurial universities, life-long learning, and quick adjustment of the education system according to the market requirements. In all of the world's countries, university environments have national specifics grounded in the nation's role in global labor specialization and local traditions. This primarily pertains to external factors: legislative and political, economic, demographic, social, cultural, globalization, and technological. We should also mention internal factors like university missions, their goals, corporate culture, leadership problems, institutional environment, education quality, education costs, efficiency, and availability of learning resources. Each of these factors may be deemed significant.

Figure 1 shows a simplified static model of relations between an educational institution training engineers and the environment according to the authors' perceptions. Since the weight of the factors and the degree of their impact shift, it is necessary to describe the dynamics of university behaviors as those of an open system adjusting to a new steady state:



Figure 1. Environmental challenges and adaptation conditions for a technical university

2. Problem Statement

The authors aimed at complementing the conventional systemic analysis with the tools for development scenario modeling and forecasting for a higher education establishment. The formal description of the elements of a university learning system, as well as links and communications between them and their environment, could help make strategic management decisions that help the institution survive and develop. For the problem in question, it is also interesting to verify the adequacy of the model and the possibility of its application.

3. Research Questions

The erratic impacts of external factors on the training of engineering competencies are manifested in the conflicts between people's ambitions to study at the world's best universities and the travel restrictions caused by the coronavirus pandemic, as well as between the government efforts to develop IT education and economic stagnation or recession, etc. We believe that situation development forecasts are fuzzy problems whose solutions can be sets of scenarios. If we look at a system of work elements and the key components of the environment, the most significant factors impacting the acquisition of digital economy competencies will include the economic situation, the actual level of education support, demographics, and acts of God.

4. Purpose of the Study

In this research work, we pursue to construct a model reflecting the process of student acquisition of competencies required to work in a digital learning environment (Efremkina, 2018; Pashchenko et al., 2016), featuring various motivation or demotivation options for engineering students. It is interesting to analyze the scenarios for the events occurring in the education system due to external factors to form a development strategy for an educational institution.

5. Research Methods

We used the fuzzy cognitive map (FCM) (Kosko, 1993) as a modeling tool fit for the research purposes and aligned with the systemic approach in problem-solving. Control system elements are the FCM concept nodes (factors) shown as directed graph nodes. These concept nodes are characterized by numerical levels and connected with each other with directed graph arcs, whose weights represent the intensity of the causal link. Exogenic concepts that do not depend on other concepts belong to the state of the environment and other factors beyond the impact of the object modeled.

FCM is used as a modeling tool in various sectors including scientific experiments (Stylios & Peter, 1999), environmental systems (Devisscher et al., 2016), digital learning systems for computer programing (Chrysafiadi & Virvou, 2013), research institute management (Banerjee, 2009), political studies (Neocleous et al., 2016), medical diagnostic (Papageorgiou et al., 2009), terrorism studies (Osoba & Kosko, 2017), and accident prevention for industrial facilities (Micheev et al., 2018). Moreover, the

increasing flow of research works resulted in the emergence of open information repositories and FCM libraries for various sectors like (Know-Why.Net, 2019).

The use of FCM in education is less common (Cole & Persichitte, 1999; Pressley & McCormick, 1995). Nevertheless, some researchers achieved good results in this area. Pressley and McCormick presented FCMs describing students' knowledge construction. Jason R. Cole, Kay A. Persichitte described new application methods for modeling results and specialized approaches to the construction of FCMs for the education sector. The first of the research areas involved the identification of the missing meta-knowledge of students and the identification of the implicit links between the subjects studied. The anticipated result was the improvement of the education system through the elimination of gaps starting from matriculation. In the second research work, the authors suggested the building procedures for the map, concept set, and links between them as exemplified by a remote learning system.

The authors of this article aimed to construct a model version describing the state of a university's training system against the background of rapidly changing IT competencies and the presence of an adverse environment. Complementing the set of applications of the FCM tools with university operation models is useful for the forecasting of the effects of changes in adaptive higher education institutions.

To build fuzzy cognitive maps, we involved experts who were tasked with the identification of the set of concepts defining the domain area and the formal description of links between them. The use of cognitive maps allowed for a natural unification of the knowledge of several experts for a more adequate description of the domain area. Each of the experts selected their own set of concepts characterizing the set domain area and the links between them. The cognitive maps of each of the experts were incorporated into one final map accounting for all of the expert opinions. This incorporation procedure for the expert knowledge is not provided in this article but its results are shown in Figure 2 as a fuzzy cognitive map.



Figure 2. Fuzzy cognitive map

The research is based on expert polling, building a fuzzy cognitive map, transient process simulation for the education system, and analyzing change scenarios.

After the expert polling, we proposed the following list of concepts:

- C1 production decline in the region;
- C2 academic achievement level;
- C3 workforce capacity of the educational institution;
- C4 state of partner companies;
- C5 level of methodological support;
- C6 the quality of enrollee training;
- C7 the quality of learning;
- C8 graduate competence levels;
- C9 extra-budgetary funds;
- C10 the quality of laboratory facilities;
- C11 labor migration of graduates;
- C12 number of students on a contractual basis;
- C13 number of potential enrollees.

Assume that concept levels are integers from 0 to 100, and arc weights are integers from -100 to 100. Arc weights representing the links between concepts are shown in Table 1. Weight values in the table are set "by default". Concept levels are set at 50 "by default".

The concepts included in the model are characterized by their initial level that can change during the system operation and by the relations with other concepts with various link intensities. Besides, the model features exogenic concepts (C1, C13) that lack causes to change within the modeled system but reflect the objective causes existing in the environment of a higher education institution. In particular, the number of potential enrollees (C13) may be associated with the country's demographics and with the effects of the end of the pandemic and the recovery of international travel for studying. In the model suggested, we assume that the remaining concepts are the causes that can be changed within the education system.

							Ef	fects						
Causes		C1	C2	C3	C4	C5	C6	C7	C8	С9	C10	C11	C12	C13
	C1		-0.2		-0.8				-0.6			0.6	-0.3	
	C2			0.3				0.7		0.5				
	C3		0.6			0.7		0.7						
	C4			0.5					0.6	0.7				
	C5							0.6						
	C6							0.8					-0.2	
	C7								0.8					
	C8				0.2									
	С9		0.7					0.5			0.4			
	C10							0.7						
	C11			-0.5					0.7					
	C12						-0.4	-0.7	-0.6	0.9				
	C13					0.8	0.6							

TADIC I. Weights of graph are	Table 1.	Weights	of graph arc
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Modeling was carried out using the method implemented by Guillermo Ochoa de Aspuru (2017) in his Java application:

$$L_{i}^{(k)} = \frac{1}{n} \sum_{j=1}^{n} L_{ij}^{(k-1)},$$

$$L_{ij}^{(k-1)} = E_{ij} \left(L_{j}^{(k-1)} - L_{i}^{(k-1)} \right) I_{ij} / 100,$$

$$i = \overline{1, n} \qquad j = \overline{1, n}.$$
(1)

k is the iteration number;

 $L_{ij}^{(k)}$ is the level of factor i between 0 and 100; $L_{ij}^{(k-1)}$ is the result of factor j impacting factor i; E_{ij} is the direction of the impact that can be -1 or 1; I_{ii}

 I_{ij} is the intensity of the causal link ranging from 0 to 100.

6. Findings

The experiment included the assessment of the education system at the average concept and link states and various extreme states of external concepts. Besides, we assessed specifically the intensity of the link between actions taken by the government to fight back the epidemic and improve the demographics and the state of the learning system within a higher education institution.

The list of factors was developed in the main dialog window of the program (Figure 3), and link intensity (effect) values and the initial values of factor levels were entered in the editor window (Figure 4). The illustration shows an example of a positive link entry between the effect concept C5 and cause concept C3 at an intensity of 70.

New System Load System Help About	
SYSTEM: DigitEco	
FACTORS	
C1	
C2 C3	Ξ
C5	
C6	
C7	
C8	
C9	Ŧ
Add Edit Remove	
SIMULATOR	
C Max. number of cycles 4 1 50	
Run until convergence	
Run simulation View Results	

Figure 3. Main dialog window

The iteration process launched to shift the map into a new steady-state was stopped using the zero adjustment norm between the vectors of factor state in consecutive iterations (run until convergence). The simulation finishing state is shown in Figure 5. The results of the research using the cognitive map were obtained in iteration processes with convergence reached in all cases. By default, concept levels and link intensities (in absolute magnitude) were equal to 50.

🔹 Factor Editor	
Name: C5	
Level:	
Causes	
C1 C2	
C3 C4 C6 C7	=
C8 C9	-
Effect on factor: Positive -	
Intensity of effect: 70	
•	٢
OK Cancel	

Figure 4. Factor property editor

Simulation Results	X
====== Iteration 3 =======	*
Factor: C1; level = 50	
Factor: C2; level = 50	
Factor: C3; level = 50	
Factor: C4; level = 50	
Factor: C5; level = 50	
Factor: C6; level = 50	
Factor: C7; level = 51	
Factor: C8; level = 51	
Factor: C9; level = 50	
Factor: C10; level = 50	
Factor: C11; level = 50	
Factor: C12; level = 50	
Factor: C13; level = 50	
handler for the second s	
Factor: C1; level = 50	
Factor, C2, level = 50	
Factor. C3, level = 50	
Factor C5 level = 50	
Factor: C6: level = 50	-
Factor C7 level = 51	
Factor: C8: [eve] = 51	
Factor: C9: level = 50	
Factor: C10; level = 50	E
Factor: C11; level = 50	
Factor: C12; level = 50	
Factor: C13; level = 50	
Convergence reached	-
ок	

Figure 5. Test result (simulation) output window

The steady-states of the concepts as a result of simulation are shown in Table 2. The columns correspond to experiment numbers, and the number of iterations is denoted as K.

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17
C1	50	50	50	0	50	50	100	0	100	0	50	50	50	100	50	50	50
C2	50	74	28	98	74	50	2	98	2	98	28	50	50	2	28	50	73
C3	50	95	6	97	95	50	2	98	3	97	6	50	50	3	6	50	94
C4	50	98	3	92	98	50	6	95	9	91	3	50	50	9	3	50	97
C5	50	98	14	72	98	50	1	99	55	45	30	50	50	44	30	50	70
C6	50	100	8	19	100	50	0	100	100	0	19	50	50	92	19	50	81
C7	51	83	20	72	83	50	3	97	38	62	24	50	50	34	24	50	76
C8	51	88	13	56	88	50	31	70	53	47	14	50	50	50	14	50	86
C9	50	50	51	97	50	50	3	97	4	96	51	50	50	4	51	50	50
C10	50	49	52	96	49	50	4	96	5	95	52	50	50	5	52	50	49
C11	50	50	50	0	50	50	100	0	100	0	50	50	50	100	50	50	50
C12	50	0	100	100	0	50	1	99	0	100	100	50	50	0	100	50	0
C13	50	100	20	50	100	0	0	100	100	0	50	50	50	80	50	50	50
Κ	4	29	29	14	29	2	14	15	15	14	28	2	2	23	27	2	29

 Table 2.
 Steady-states of concepts

Below we briefly recap the results according to experiment numbers.

- 1. The average values of concept levels and link intensities have been selected. The simulation result in almost no changes and finished quickly.
- 2. Government actions have good results, and the university has well-trained enrollees (C13), the concept level was set at 100. The majority of dependent concepts took high values that are favorable for the educational institution. Contractual training (C12) takes up the minimum. The labor migration (C11) of the graduates from the region, as well as concepts C9 and C10, remain at some medium level.
- 3. C13 differs from Scenario 2 by a low level (20). In this scenario, a low number of enrollees is expected due to the ongoing COVID-19 pandemic and (or) due to the historically formed demographics. The result is the opposite of Scenario 2: previously high concept levels changed to low, and contractual education (C12) played a crucial role due to the inflow of less trained enrollees.
- 4. The experiment showed no production drop C1, although this representation was simplified and adjusted for both the stagnation and economic growth. The majority of dependent concepts took high values that are favorable for the educational institution. The labor migration (C11) of graduates was reduced to zero.
- 5. The conditions are the same as in Experiment 2, yet the impact intensity of concept C13 on C5 is increased to 100. The overall result is positive, like in Experiment 2.
- 6. The experiment corresponds to the zero implementation of concept C13 and zero impact intensity. The states of dependent concepts remained at the medium level.
- 7. Experiments 7-10 reflect a full factor experiment relative to concepts C1 and C13. Here we reviewed all 4 combinations of extreme levels of independent concepts. Experiment 7 presents a stress test for the production drop C1 at the maximum (100) and concept C13 responsible for student subgroups at

zero. The effects include the highest increase in labor migration C11 and the reduction of other concepts.

- 8. The simulation of an optimistic scenario: production drop C1 is at 0, and the number of potential enrollees C13 is at 100. Other concepts are highly developed, apart from labor migration.
- 9. The simulation of the erratic impact of external factors: production drop against a sufficient number of enrollees. As a result, the high quality of enrollee training coexists with the high labor migration of graduates and low levels of other concepts.
- 10. The situation is the opposite of Experiment 9. The quality of enrollee training is reduced, as well as the acquisition of competencies by the graduates. Other concepts, apart from labor migration, are at high or medium levels.
- 11. Low enrollee training quality C6 (30) resulted in the maximizing of contractual learning C12 and the reduction of some important concepts responsible for the quality of learning.
- 12. This option differs from Experiment 1 because the impact intensity of concept C13 for enrollee training level C6 is zero. The simulation result in almost no changes and finished quickly.
- 13. This option differs from Experiment 12 because the impact intensity of concept C13 for enrollee training level C6 was set at 100. No changes occurred as well.
- 14. The simulation of a 100-strong production drop if the initial concept levels were high (80) except contractual education C12 (50). The levels of the majority of the dependent concept dropped.
- 15. Experiments 15-17 were designed to identify the influence of enrollee training level C6 when all other concepts are at medium levels.

Enrollee training level C6 equals 20. The maximum level of contractual education C12 is achieved. The majority of concepts are normalized against low values, including C6.

- 16. When C6 equals 50, Experiment 1 is repeated, and no changes occur.
- 17. When C6 equals 80, the majority of the concepts crucial for the education systems grow.

7. Conclusion

Experiments 1-4, 7-10 are interesting to test the model adequacy, and we found no contradictions with the basic representations of the domain area. The comparison of Experiments 5 and 6 shows that the impact of C13 on the system is significant in the model suggested. The greatest graduate competence levels C8 were obtained provided that there were enough enrollees C13 (Experiments 2, 5, 8). The demand for contractual education does not disappear even in the most favorable scenarios (Experiment 8). The low quality of enrollees' previous training in this model is not compensated by the links to other concepts (Experiment 11). The comparison of Experiments 12 and 13 showed that the favorable situation with enrollees C13 in this system cannot produce the desired positive outcome unless it is complemented with positive changes in the economy, the emergence of the demand for knowledge, and enrollee motivation. Experiment 14 shows that the system degrades during economic downturns. The degradation of the system represented by the drop in the high initial levels of the majority of concepts occurs during a prolonged economic recession (within the simulation interval). Experiments 15-17 show that the level of enrollee training C6 impacts the system rather than depends on it, which is one of the improvement areas for the fuzzy cognitive map structure. If we take graduate employment implicitly characterized by

concept C11 as a key criterion for the efficiency of a higher education institution, the value of production drop C1 (Experiments 4, 8, 10) becomes crucial. If we focus on graduate training quality C8, it can be achieved when a good selection of potential enrollees C13 is available. In any case, the construction of transient process scenarios and the assessment of the future state of system elements may provide additional information for the strategic management of a higher education institution and promotes the increased survivability of the organization.

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