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e-ISSN: 2357-1330

DOI: 10.15405/epsbs.2021.05.251

ISCKMC 2020 International Scientific Congress «KNOWLEDGE, MAN AND CIVILIZATION»

PRODUCT MARKET SHARE USING A MODEL OF TWO COMPETITORS

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Abstract

The article discusses the construction of a dynamic simulation model of two products competing for market share in the presence of a "network effect". The model is built around two products that compete to be the standard on the market with Powersim Studio. These products are incompatible, and when building the model, prices and other factors that determine the attractiveness of the product are deliberately excluded. A model management interface has been created, which includes an input interface through which data is entered, as well as an output interface that allows one to compare graphs of the product market share of two products, the product market share of one product and the share of the installed target product, the implementation of two products, as well as the installed target products. Based on the conducted experiment, conclusions were drawn regarding the available data and an analysis of the results was carried out. Also, it is illustrated how the model visualizes the process of two products competing for market share.

2357-1330 $\ensuremath{\mathbb{C}}$ 2021 Published by European Publisher.

Keywords: Simulation model, dynamics, market, share, Powersim, visualization

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1. Introduction

A characteristic feature of modern markets is an increase in the rate of change and an increase in the flow of information in the external environment, which causes accelerated changes in the entire structure of companies (Wang & Chen, 2017). These processes are due to economic growth, the expansion of technological capabilities in business organization, freedom of activity, and increased competition in the market. This trend has been observed for half a century. At the same time, changes in the internal structure of companies are associated with the desire to meet all environmental conditions. The effective development of organizational structures in the modern market depends on positive network effects. Networks are particularly fast growing and developing in the field of trade. A network effect is a phenomenon in which the user of a product affects its value to other users (Flaxer et al., 2005).

2. Problem Statement

Most products can be distinguished from competitor products due to improved features, functionality, design, quality, reliability and compliance with current and hidden customer needs. Firms can also invest in superior customer service and support infrastructure. To the extent that these investments increase the attractiveness of products in the eyes of customers, a firm can gain market share by increasing revenue and allowing even more investment. Compatibility and network effects increase product attractiveness and thus expand the overall market size (Flammer, 2015).

3. Research Questions

The article discusses the construction of a dynamic simulation model of two products competing for market share in the presence of a "network effect". The model is built around two products that compete to be the standard on the market with Powersim Studio. These products are incompatible and when building the model, prices and other factors that determine the attractiveness of the product are deliberately excluded. A model management interface has been created, which includes an input interface through which data is entered, as well as an output interface that allows you to compare graphs of the product market share of two products, the product market share of one product and the share of the installed target product, the implementation of two products, as well as the installed target products. Based on the conducted experiment, conclusions were drawn regarding the available data and an analysis of the results was carried out, as well as illustrating how the model visualizes the process of two products competing for market share.

4. Purpose of the Study

A study of the work is to create a simple and reliable model in which two products are presented competing to be the standard on the market. These products are believed to be incompatible. To make the model as simple as possible, only the most basic positive feedback through the established database is explicitly presented. Prices and other factors determining the attractiveness of a product are deliberately

excluded. The goal is to include these variables and other important cycles in the model, such as the process by which additional product developers choose which format to use (Boyko et al, 2019a, 2019b, 2019c).

5. Research Methods

A graphic diagram of a simulation-dynamic model for calculating the level of competition efficiency between two companies selling a similar product for market share is shown in figure 01 (Boyko et al, 2019a, 2019b, 2019c; Malczynski, 2011).



Figure 1. Diagram of flows and levels of calculation of the competition efficiency level in the sale of a similar product, two companies

The model includes one level: Installed_Target_Product1.

The diagram also shows several flows:

- Sales of products1.
- Installed_Target_Product2.
- Sales of products2.

In addition to the listed flows and levels, auxiliary variables and constants are present in the diagram. The value of the constants is presented in table 01.

N⁰	Criterion	Value
1	OriginalTargeted Products1	1
2	OriginalTargeted Products2	1
3	Aggregatedemand	1 000 000
4	Thresholdforcompatibilityeffect	1 000 000
5	The impact of attractiveness on an established base system	2
6	Random effect on product attractiveness1	1
7	Random effect on product attractiveness2	0.5

Table 1. The constants used in the diagram of flows and levels of the efficiency level calculation.

Next, we consider the description of auxiliary variables, which is presented in table 02.

Effect of compatibility effect on product attractiveness1EXP (Effect of attractiveness on an installed base system * Installed_Target_Product2 / Threshold for compatibility effect)Standard deviation of random effects on product attractivenessInstalled_Target_Product2 / Threshold for compatibility effect)Stendard deviation of random effects on product attractivenessSTEP(0.1;0)The influence of other factors on the attractiveness of the product1EXP (Noise seed for random effects on product attractiveness1 * Standard deviation of random effects on product attractiveness)MAX (0; MIN (4; NORMAL (1,0; 'Standard deviation of random effects on product attractiveness'; 'Noise seed for random impact on product
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product2 attractiveness 2')))
The effect of the compatibility EXP (Effect of attractiveness on an installed base system *
effect on product Installed_Target_Product2 / Threshold for compatibility effect)
auractiveness 2 The effect of the compatibility effect on the attractiveness of the product 1 *
Product Attractiveness 1 The effect of other factors on the attractiveness of the product1
The effect of the compatibility effect on the attractiveness of the product2 *
Product Attractiveness2 The influence of other factors on the attractiveness of the product2
Overall product appeal Product Attractiveness1 + Product Attractiveness2
Product Market Share 1 Product Attractiveness 1 / Overall Product Attractiveness
Market share 2 Product Attractiveness 2 / General Product Attractiveness
Sales of products1 Product Market Share 1 * Aggregate Demand
Sales of products2Market share 2 * Aggregate demand
Total identified target Installed Target Product2 + Installed Target Product1
products = 0
Established_Target_Product1 / Total installed target product.
The share of the established
target products2 Established_Target_Product2 / Total installed target product.

Function EXP (X - any number) - returns the exponent of the number X, i.e. the number e raised to the power of X. EXP is the inverse function for the natural logarithm of LN, i.e. LN (EXP (X)) = X.

Function Step (Height; Beginning) - returns a numerical expression that determines the height of the step. The beginning is an expression that determines the time of appearance of a step signal. The result is 0 if the time is TIME <Start.

Function MAX (A; B) - returns the maximum value among the variables A and B, the result is the maximum element.

Function MIN (A; B) - returns the minimum value among the variables A and B, the result is the minimum element. So, in our formula, the result will be the minimum value of the variables.

The NORMAL function ([Average = 0 [, Standard deviation = 1 [, Seed]]]) - generates a series of normally distributed random numbers with the given values of the Average and Standard deviation.

Average - the average value of the distribution, the default is 0 (arbitrary parameter). The standard deviation is the deviation from the average distribution value, the default is 1 (arbitrary parameter). Seed - a parameter responsible for initializing a random number generator (an arbitrary initial parameter, by default equal to an arbitrary value).

Figure 02 shows the input interface. In this table, only the zero period is initially filled, and the remaining data is filled during the model launch.

Period	Impact 2	Elmpact of effect1	Elmpact of	effect2	Share1	Share2	Share of target products1		Share of target pr	oducts2			
0	1,09	1,00	1,00)	0,50	0,50		0,50	0,50	_			
2													
4													
6										-			
Period	Total producti	on Attractiv	eness2	Attractiveness1		Implementation2		Implementation1	Target products1	Target produc	ts2		
0	2,00	1,	09			496 556,01		503 443,99	1,00	1,00	*		
2													
4													
6											-		

Figure 2. Interface for entering initial values

In turn, the graphs presented in figure 03 are the output interface and reflect the dynamics of process changes.

6. Findings

During the experiment, a model was built that formalizes the process of competition between two companies for market share, when selling a similar product. The input values for the calculation are presented in figure 04.

Figure 05 shows graphs of the result of a model run. Diagram 1 presents "the share of the product market1" and "the share of the product market2". Market share is determined by the relative attractiveness of the products of each firm to the attractiveness of the products of other firms. "The share of the commodity market1" reaches 99%, and the "share of the commodity market2" 10%. Product market share 1 is more attractive than product market share 2.Diagram 2 shows "the share of the commodity market 2" with different values of sensitivity of attractiveness to "established target products 2". "The share of the commodity market 2" drops sharply to almost 0, "the share of the established target products 2" also drops sharply to 26%, which means that the products of market 2 are not attractive. Diagram 4 shows "the share of the commodity market 1" and "the share of the established target products1". Market share characterizes the company's position in the market relative to competitors. A

quantitative indicator of market share is determined by the percentage of sales volume indicators to the total sales volume of goods of the same category in the market.



Figure 3. Output interface before starting the model

Γ,		,													٦	
Ш	Period	Impact2	Impact of effect1		Impact of effect2		Share1 Sh		hare2 Share of		of target products1		Share of target products2		1	
[[0	1,09	1,00 8,72 145,78		1,00 6,26 20,45		0,50		50	0,50			0,50 0,46 0,38		·	
11	2	1,04							40							
11	4	0,98					0,89	0,	0,11		0,62					
li	6	0,88	6	762,16	24,0	7	1,00 2,8		3e-3	3 0,73			0,27			
][4					•							•		
Б																
Ш	Period	Total produ	ction	Attractive	ness2	Attractiveness1		Implementation2		plementation2 Implementation1		Tai	Target products1		Target products2	
Ш	0	2,00		1,0	1,09		1,11		496 556,01		503 443,99	503 443,99 1,00		1	,00	-
Ш	2	2 000 002	2,00	6,5	6,51		9,64		403 313,58		596 686,42 1 082 714,72		082 714,72	917 287,28		
	4	4 000 002	2,00	20,	03		161,12		110 560,31		560,31 889 439,69		2 491 060,01		1 508 941,99	
Ш	6	6 000 002	2,00	21,	1,22		7 473,35		2 831,54		997 168,46	4	409 548,99	1 590	453,01	•
Ш		•		·												•

Figure 4. Model input



Figure 5. Model output interface

"The share of installed target products 1" is growing sharply and equal to 83%, and "the share of the commodity market 1" reaches almost 99%. Based on this, it can be concluded that "the share of the commodity market1" and "the established target product 1" are more attractive and profitable than the share of "the commodity market 2" and "the established target product 2".

Diagram 3 shows the sales of two firms' products. Sales of each company products increases due to sales of products of each company. The analysis of sales of products shows that "sales of products1" is growing sharply, is more profitable than "sales of products2".

Diagram 5 shows "established target products1" and "established target products2". The trend of "established target products1" is increasing and reaching more than 11,000,000 million. The growth is steady without any slowdowns. And the trend of "established target products2" reaches almost 4,000,000 million, growth slows down and is less attractive.

7. Conclusion

The study examined the model of two companies competing for market share in the presence of a "network effect". The development of completely new products is the main growth engine for many firms. The larger the firm's income, the greater and more effective the efforts to develop a new product can be. New products create new demand, increasing revenues and increasing investment in new product development even more (Peng & Zhang, 2017; Zhang, 2010).

In such markets, the attractiveness of a product based on this standard depends on its established base, and market share will depend on the relative attractiveness of various competing standards. The graphs show the structure of a simple model to capture these feedbacks. The diagram shows two products competing to be the standard on the market. These products are believed to be incompatible. To make the model as simple as possible, only the most basic positive feedback through the established database is explicitly presented. Prices and other factors determining the attractiveness of a product are deliberately excluded (Li et al., 2010; Zhang & Chen, 2016).

The established base of each company increases due to sales of products of each company. Overall appeal is the sum of the attractiveness levels of all products on the market. At the same time, attractiveness depends on a wide range of variables, including price, availability, quality, service, characteristics and so on.

In this simple model, overall attractiveness is the product of two conditions: the effect of compatibility on attractiveness (network effect) and the influence of all other attractiveness factors. The wording aggregates the effects of price, performance, availability, etc. into a single factor, which in this simple model is supposed to be exogenous. The impact of compatibility on attractiveness reflects the impact of network and compatibility: the larger the installed base, the higher the attractiveness of this product. There are a number of plausible forms for the connection between the established base and attractiveness. One of the most commonly used relationships is defined by an exponential function in this equation, the attractiveness of which increases exponentially as the established base grows relative to the threshold for compatibility effects. With a known zero, the standard deviation of random influences on the attractiveness of the product increases from 0 to 0.01 and the system balances at an unstable equilibrium of 50% of the market share. At zero time, the first random shocks begin to disturb the system, but the positive feedbacks have not yet begun to act. The market share is closely grouped between approximately 49% and 51%, and the distribution of market shares is normal.

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