

European Proceedings of Social and Behavioural Sciences

Volume 77

Series Editors

Founding & Editor-in-Chief

Zafer Bekirogullari   (PhD)
UK

Associate Editors

Kristi Kõiv   (PhD), Associate Professor
University of Tartu, Tartu, Estonia

Alla Belusova   (PhD), Professor
Don State Technical University, Rostov-On-Don, Russian Federation

Jeya Amantha Kumar   (PhD), Senior Lecturer
Universiti Sains Malaysia, 11800 Gelugor, Pulau Pinang, Malaysia

European Proceedings of Social and Behavioural Sciences (EpSBS) is an open access, peer-reviewed and refereed series. The main objective of the EpSBS is to promote interdisciplinary studies in social and behavioural sciences by providing a platform for international scholars to disseminate their work.

Topics include but are not limited to anthropology, archaeology, psychology, sociology, philosophy, interdisciplinary humanities, economics, political science and additional entries in related fields, including education, legal studies, environmental studies and media studies. The series also welcomes works highlighting the connection between human activities and social interactions.

The EpSBS publishes theoretical, experimental or application-based works with the objective of contributing to a greater understanding and development of social and behavioural sciences. EpSBS publishes either monographs for example, master thesis/doctoral dissertations or edited volumes based on the outcomes of conferences.

Once published, all proceedings are submitted for evaluation and possible coverage in **Web of Science Core Collection™ Conference Proceedings Citation Index - Social Sciences & Humanities (CPCI-SSH)**.

More information about this series at: <https://www.europeanproceedings.com/book-series/EpSBS>

PROJECT MANAGEMENT IN THE REGIONS OF RUSSIA

Selected, peer-reviewed papers from the
Modern Tools for Sustainable Development of Territories. Special Topic: Project
Management in the Regions of Russia (MTSDT 2019), 04-05 December 2019, Yaroslav-
the-Wise Novgorod State University, Russia

Edited by:

Olga Petrovna Ivanova 

Editor(s) Affiliation(s):

Olga Petrovna Ivanova, Professor 
Yaroslav-the-Wise Novgorod State University, Russian Federation



ISSN: 2357-1330 (online).

European Proceedings of Social and Behavioural Sciences

ISBN: 978-1-80296-076-1 (e-book)

PROJECT MANAGEMENT IN THE REGIONS OF RUSSIA

[https://doi.org/10.15405/epsbs\(2357-1330\).2019.12.5](https://doi.org/10.15405/epsbs(2357-1330).2019.12.5)



© The Editor(s) and The Author(s) 2019. This is an open access book distributed under the Creative Commons CC License BY-NC-ND 4.0. Unported License, permitting all non-commercial use, distribution, and reproduction in any medium, provided the original work is properly cited.

This book is published by the registered company Future Academy. which is registered under the ISO London Limited.

The registered company address is:

293 Green Lanes, Palmers Green, London,

United Kingdom, N13 4XS

Reg. Number: 9219513

Preface

On behalf of the organizing committee, I am pleased to present the proceedings containing selected, peer reviewed papers from the Modern Tools for Sustainable Development of Territories. Special Topic: Project Management in the Regions of Russia (MTSDT 2019) which was held in December, 04-05 2019, in Veliky Novgorod, Russian Federation.

The objective of the conference was to create a scientific and practical discussion platform focused on integration of research in the field of regional economy, system economy, public administration, management and project management.

The purpose of the conference was to formulate recommendations for regional development policy and to bring together representatives of public authorities, businesses, civil society and the scientific and educational community for this purpose. The special topic of the conference 2019 was “Project Management in the Regions of Russia”. The relevance of this issue is due to both its applied importance and insufficient study in the context of general patterns of regional development, considered in the unity of economic and managerial aspects. The problem of sustainability and effectiveness of project management in territorial development was one of the most important tasks of theoretical and methodological support of the Russian economy.

The conference comprised keynote speeches, plenary sessions, and workshops which covered thematic sections on State – region – industry – enterprise –system stability frame of the Russian economy; The concept of sustainable development as a philosophy of modern society development; Impact of national projects on sustainable territorial development; Focus on the effectiveness of the use of budgetary funds in the regions of the Russian Federation; Project financing and strategic development; The role of universities in the projects of territorial development and Project management in the real sector of the economy and the development of system management.

Conference submission management system had the following steps. Call for papers, review of the submitted materials, communication with the authors of the papers and articles is carried out by e-mail (e-mail address of the organizing committee: conference.ieup@mail.ru). The conference coordinator and their assistant reviewed applications for participation, clarified the details that needed clarifications and entered the application into the register.

Materials received by the conference e-mail box underwent an initial check for compliance with formal requirements and an anti-plagiarism check. The additional materials were requested when it was necessary (separate files of figures, diagrams, clarifications on the translation of certain terms, etc.).

Materials and information on the results of the initial check were transferred to the organizing committee. After that, the materials were submitted for reviewing to one or, where it was necessary, two reviewers (in a situation when the research belonged to two fields of science or additional expert assessment was required). If the review contained an indication of the need to make corrections, then the materials were returned to the author for revision with a list of comments and questions for further working upon. Materials of low scientific value were not accepted for publication.

Based on the results of reviewing, the Program Committee made a decision whether to accept or reject the material.

The results of the anti-plagiarism check and copies of reviews were sent to authors upon request.

In the absence of controversial issues, the materials of the organizing committee remained with the organizing committee coordinator.

The total number of abstract submission to the conference was 191. 128 papers were accepted and presented at the conference. Each speaker had 10 minutes to present their scientific report on thematic section and workshop, 20 minutes to present their scientific report on Plenary session and 30 minutes for Keynote speech (with the necessary computer equipment). The conference's international flavour was provided by participants who came from Germany, Finland, Sweden, USA, Republic of Belarus, Kyrgyz Republic, Tanzania, Malaysia, Kazakhstan, UK.

The review process for the papers was stringent. The used software program for peer review and plagiarism – www.novsu.antiplagiat.ru. Each submission was subjected to a double-blind review process by two reviewers. The number of submissions received was 191, sent to review was 186 and the number of submissions accepted was 128 indicating an acceptance rate of 67%. A total of 22 reviewers and 3 reviewers external were involved in the review process. All articles submitted for consideration have passed the peer review procedure in accordance with the standards of editorial ethics, with international practice of editing, reviewing, publishing and authorship of scientific publications and the recommendations of the Committee on Publication Ethics – COPE. Plagiarism, improper borrowing, attempts to circumvent plagiarism detection, verbatim copying and paraphrasing of one's own work (self-plagiarism) without proper justification, copyright infringement are considered unacceptable practices.

The Modern Tools for Sustainable Development of Territories. Special Topic: Project Management in the Regions of Russia (MTSDT 2019) was hosted by Yaroslav-the-Wise Novgorod State University, Russia.

We would like to thank the Russian Foundation for Basic Research for the financial support of our scientific event (Project Number 19-010-20096). We are extremely grateful to the organizers, the program committee and the editors, and we would like to express our sincere gratitude to all participants for their excellent contributions and work. We also thank our manuscript reviewers who provided constructive criticism and encouraged comments and suggestions from authors.

24 December, 2019

Chair of the Program Committee, Yury Sergeevich Borovikov, Professor,
Yaroslav-the-Wise Novgorod State University, Russian Federation

Chairs

Chair of the Program Committee, Yury Sergeevich Borovikov, Doctor of Engineering Science, Professor,
Acting Rector

Yaroslav-the-Wise Novgorod State University, Russian Federation

Co-Chair of the Program Committee, Georgy Borisovich Cleyner, Doctor of Economic Science,
Professor, Corresponding Member of RAS, Scientific Director of the Central Economic and Mathematical
Institute of RAS, Head of Scientific Direction "Mesoeconomics, Microeconomics, Corporate Economics",
Moscow

Central Economic and Mathematical Institute of RAS, Russian Federation

Chair of the Organizing Committee, Vladimir Alexandrovich Trifonov, Ph.D. in Economics, Associate
professor, Director of the NovSU School of Economics, Management and Law

Yaroslav-the-Wise Novgorod State University, Russian Federation

Co-Chair of the Organizing Committee, Olga Petrovna Ivanova, Doctor of Economic Science, Professor,
Deputy Director of the NovSU School of Economics, Management and Law

Yaroslav-the-Wise Novgorod State University, Russian Federation

International Scientific/Editorial Committee Members

- Roman Mihailovich Kachalov, Doctor of Economic Science, Professor, Head of the laboratory of the Central Economic and Mathematical Institute of RAS, General Director of the International Scientific Fund for economic research named after academician N. P. Fedorenko Central Economic and Mathematical Institute of RAS, Russian Federation
- Georgy Leonidovich Bagiev, Doctor of Economic Science, Professor, Head of Marketing Department, St. Petersburg State University of Economics, Russian Federation
- Valentina Nikolaevna Parakhina, Doctor of Economic Science, North-Caucasus State University, Russian Federation
- Tamara Alekseevna Selischeva, Doctor of Economic Science, Professor St. Petersburg State Economic University, Russian Federation
- Elena Gennadievna Gushchina, Doctor of Economic Science, Professor Volgograd State Technical University, Russian Federation
- Franz Josef Kaiser, Professor University of Paderborn, Germany
- Leo Granberg, Professor University of Helsinki, Finland
- Anne-Marie Sartre, Professor University of Uppsala, Sweden

Organizing Committee Members

- Tatyana Kudryashova
Yaroslav-the-Wise Novgorod State University, Russian Federation
- Elena Makarova
Yaroslav-the-Wise Novgorod State University, Russian Federation
- Oksana Fikhtner
Yaroslav-the-Wise Novgorod State University, Russian Federation
- Yannina Patturi
Yaroslav-the-Wise Novgorod State University, Russian Federation

- Margarita Askerova
Yaroslav-the-Wise Novgorod State
University, Russian Federation
 - Maria Kivarina
Yaroslav-the-Wise Novgorod State
University, Russian Federation
- Anna Vetkina
Yaroslav-the-Wise Novgorod State
University, Russian Federation
 - Nataliya Yurina
Yaroslav-the-Wise Novgorod State
University, Russian Federation

Keynote Speakers

Institutional Factors of Regional Development

Bagrat Erznkyan, Doctor of Economics, Professor,
Head of the Laboratory for Economic Development Strategy, Central Economics and Mathematics
Institute of the Russian Academy of Sciences (CEMI RAS), Russian Federation

New Concept of Marketing and Digitalization of Business Communications of Trust In Global Markets

Georgy Bagiev, Doctor of Economics, Professor, Honored Scientist of the Russian Federation, Professor
of the Department of Management and Innovation, Member of the Guild of Marketers, Academician of
the International Academy of Natural Sciences, Scientific Director of the Scientific and Educational Center
for Management and Marketing of Eurasian Cooperation, Assistant Vice-Rector for Research
St. Petersburg State University of Economics, Russian Federation

Sustainability And/Or Development of Municipal Areas

Leo Granberg, Professor, Aleksanteri Institute
University of Helsinki, Finland

On Social Marginalization of Women in Modern Russia – Some Reflections

Ann-Mari Sätre, PhD, Associate Professor of Economics/Research Director, IRES Institute for Russian
and Eurasian Studies
University of Uppsala, Sweden

Plenary Speakers

Noospheric Approach to Formation of Innovations in the Education System

Arkady Gorbunov, Doctor of Economics, Professor, Head of the Department of Economics and
Management, Honored Worker of Higher School of the Russian Federation, Honored Builder of the
RSFSR, Grand Doctor of Philosophy in Economics (Oxford), First Vice President of the European
Academy of Natural Sciences, Vice President of the Noosphere Public Academy of Sciences, Academician
of the Russian Academy of Natural Sciences, EANS, Honorary Scientist of Rome (Italy)
Smolny Institute of the Russian Academy of Education, Russian Federation

The Concept of "Sustainable Development" in its Social and Legal Aspects and Practical Characteristics

Alexander Tufanov, Doctor of Philosophical Sciences, Vice-Rector for Academic Affairs, Head of the
Department of Social and Political Processes and History Management, Honorary Worker of Higher
Professional Education of the Russian Federation
St. Petersburg State Agrarian University, Russian Federation

Tools for Implementing the Competitive Advantages of the Territory in the Depressive Region

Yuri Levin, Doctor of Economics, Professor of the Department of Regional Governance and National
Policy
MGIMO University, Russian Federation

Assessment of the Strategic Sustainability of Business Organizations in the Depressive Regions of Russia

Yuri Kuznetsov, Doctor of Economics, Professor, Honored Worker of Higher Education of the Russian Federation, Head of the Department of Planning Socio-Economic Processes
St. Petersburg State University, Russian Federation

Compatibility of Virtual and Physical Abilities and Ways to Create Youth, Increase the Quality of Life and Improve Health

Irina Krashennnikova, Academician of the European Academy of Natural Sciences (Hannover, Germany), Academician of the International Academy of Contemporary Art (Italy), Doctor of Science in Bioenergy, Honored Artist of Europe, Naturotherapist

Development of a Model of Network Interaction "School – University – Factory" at the Regional Level (On the Example of the Ryazan Region)

Gennady Svetlov, Candidate of Economic Sciences, General Director of JSC Ryazan Industrial and Technical Enterprise "Granit"

Boris Kostrov, Doctor of Technical Sciences, Professor, Deputy Head of the Automated Control System Department of JSC Ryazan Industrial and Technical Enterprise "Granit"

Yulia Kostrova, Candidate of Economic Sciences, Associate Professor, Head of the Department of Business and Management

Olga Shibarshina, Candidate of Sociological Sciences, Associate Professor of the Department of Business and Management

Ryazan Branch of the Moscow Witte University, Russian Federation

Lack of Need for Innovation of Subjects of Entrepreneurship, a Sort of Response to a Lack of Forced Need for Innovation

Anatoly Asaul, Doctor of Economics, Professor

Saint Petersburg State University of Architecture and Civil Engineering (SPSUACE), Russian Federation

Workshop Leaders

Implementation of a Project Model for University Research

Yury Viktorovich Daneikin, Vice-Rector for Educational Activities
Yaroslav-the-Wise Novgorod State University, Russian Federation

Sponsors



Russian Foundation for Basic Research

The Conference is supported by the Russian Foundation for Basic Research, Research Project No. 19-010-20096

Table of Contents

No: 1

Title: Comparing Of Assessments Of Innovation Space Technical Efficiency

Pages: 1-7

Author(s): **M. Yu. Afanasiev**, M. A. Lysenkova

No: 2

Title: Predictive Models For The Development Of A Single-Industry Town

Pages: 8-15

Author(s): **V. A. Trifonov**, O. P. Ivanova, Yu. V. Daneykin, M. M. Kozirev, D. N. Nesteruk

No: 3

Title: Energy Efficiency As A Municipality Budget Saving

Pages: 16-23

Author(s): **A. O. Balabanova**, N. A. Keschyan

No: 4

Title: Integration Role Of National Projects In The Formation Of Innovative Economy

Pages: 24-30

Author(s): **V. G. Belomestnov**, K. P. Khardaev, E. V. Dorzhieva, E. L. Dugina

No: 5

Title: Support For Single-Industry Towns As A National Project

Pages: 31-39

Author(s): **E. V. Akinfeeva**, O. P. Ivanova, M. A. Nikonova

No: 6

Title: Activities Of Non-Profit Organizations As A Factor Of Sustainable Development

Pages: 40-48

Author(s): S. E. Egorova, I. S. Bogdanovich, **S. E. Demidova**, L. A. Judanova, V. A. Budasova

No: 7

Title: Predictive Analytics In Single-Industry Town Risk Management

Pages: 49-59

Author(s): **V. A. Trifonov**, O. P. Ivanova, Yu. V. Daneykin, M. M. Kozirev, D. N. Nesteruk, O. A. Bazarnova

No: 8

Title: Mechanism Of Export Oriented Import Substitution Management At A Regional Level

Pages: 60-70

Author(s): **O. A. Bakumenko**, D. P. Malyshev, M. Yu. Makhotaeva, M. A. Nikolaev

No: 9

Title: Socio-Economic Development And Regional Differentiation Basis

Pages: 71-77

Author(s): **M. Yu. Afanasyev**, A. V. Kudrov

No: 10

Title: Social Entrepreneurship: Regional Features Of Regulation

Pages: 78-85

Author(s): **M. V. Kivarina**, O. S. Petrova

No: 11

Title: Protecting The Marine Environment Of Vital Maritime Passageways

Pages: 86-98

Author(s): M. H. M. Rusli, I. M. M. Zaideen, V. Gavrilenko, **M. Trofimova**

No: 12

Title: Development National Project Management Tools At The Regional Level

Pages: 99-106

Author(s): **L. A. Ramenskaya**, Ya. V. Savchenko

No: 13

Title: Training Staff Of Project Teams For Modern Business

Pages: 107-113

Author(s): **I. A. Donina**, E. V. Vovk

No: 14

Title: Effective Functioning Of Institutions As A Basis For Sustainable Economic Development

Pages: 114-119

Author(s): **S. V. Shmanev**, L. V. Smaneva

No: 15

Title: Scientific Potential Of The Country: Realities And Problems Of Formation

Pages: 120-129

Author(s): **T. L. Sergeeva**, G. Reznik, D. Amirova

No: 16

Title: Focus-Methodology Of Development Of Project Management In The Regions Of Russia

Pages: 130-137

Author(s): **N. A. Simchenko**, V. I. Sribnyi, A. I. Voloshin

No: 17

Title: Clustering Of Municipalities By Type Of Demographic Environment

Pages: 138-145

Author(s): **O. D. Pritula**, S. G. Davydova, G. V. Fetisova

No: 18

Title: Trade Sanctions And The Internal Hanseatic Space: Relevance Of The Historical Paradigm

Pages: 146-153

Author(s): **M. B. Bessudnova**

No: 19

Title: Quality Management In Precast Concrete Industry: Problems And Perspectives

Pages: 154-161

Author(s): A. A. Emelyanovich, **S. V. Koval**, A. S. Kokorin

No: 20

Title: Methodology For Assessing Investment Attractiveness Of Aic Of The Lipetsk Region

Pages: 162-171

Author(s): **Yu. L. Esina**, N. M. Stepanenkova

No: 21

Title: Territories Of Advanced Socio-Economic Development: The Growth Points Of The Russia's Regions

Pages: 172-181

Author(s): **N. S. Frolova**

No: 22

Title: Geoecological Technologies For Water Purification From Oil Mixture

Pages: 182-193

Author(s): B. Orazbayev, **S. Santeyeva**, K. Orazbayeva, A. Abisheva, R. Saitova

No: 23

Title: Social Portrait Of A Potential Entrepreneur In Regional Russia

Pages: 194-202

Author(s): **R. A. Timofeeva**, A. A. Varyzgina

No: 24

Title: Self-Employed Taxation: Russian Realities And Prospects

Pages: 203-210

Author(s): **N. A. Korobkova**, Y. V. Patturi

No: 25

Title: To A Question Of Bat Definition Within The National Ecology Project

Pages: 211-218

Author(s): **S. G. Tyaglov**, E. V. Parada

No: 26

Title: Pre-Revolutionary Stage Of Russian History Of Project Management Evolution

Pages: 219-226

Author(s): **I. P. Voiku**

No: 27

Title: Methods Of Statistical Analysis In The Management Of Smart Cities

Pages: 227-236

Author(s): **L. Zubareva**, E. Zavedeev, E. Shutro

No: 28

Title: Project Management System In Government: Institutions And Tools

Pages: 237-244

Author(s): **V. V. Zunde**, E. E. Mezentseva, K. Y. Bagratuni, C. G. Allen

No: 29

Title: Public-Private Partnership As A Mechanism To Stimulate Innovation In Belarus Republic

Pages: 245-252

Author(s): E. Dorina, O. Meshcheryakova, O. Boris (c), **O. Momotova**, G. Vorontsova

No: 30

Title: Commercial Enterprise Financial Risks Management

Pages: 253-261

Author(s): **N. A. Kanishcheva**

No: 31

Title: External Reference Pricing: The Market Of Medicines In The Republic Of Belarus

Pages: 262-268

Author(s): **A. I. Yerchak**, I. M. Mikulich, V. A. Gavrilenko, M. S. Trofimova

No: 32

Title: Development Particulars And Trends Of Foreign Trade Activities Of The Russian Federation

Pages: 269-276

Author(s): **R. A. Timofeeva**, I. A. Aksenov

No: 33

Title: Elimination Of Lacunas In The Translation Of Medical Scientific Articles

Pages: 277-283

Author(s): **V. V. Dengin**, A. B. Zaytsev, N. I. Grishakina

No: 34

Title: Tools Of The Territory Competitive Advantages Realization In The Depressed Region

Pages: 284-291

Author(s): **Y. A. Levin**, A. N. Asaul

No: 35

Title: Small Business Contribution To The Development Of The Russia's North-Western Federal District

Pages: 292-298

Author(s): **Yu. V. Lazich**, T. L. Sergeeva

No: 36

Title: Basic Directions Of Development Of Digital Economy At The Meso-Level

Pages: 299-307

Author(s): **N. V. Apatova**, O. L. Korolev

No: 37

Title: Institutional Mechanism For The Restoring Of The Regional Business Activity

Pages: 308-315

Author(s): **S. A. Ilminskaya**, I. B. Ilyukhina

No: 38

Title: Professional Training Quality Assessment System In Sochi Tourist Destination

Pages: 316-324

Author(s): **V. I. Shapovalov**, I. B. Shuvanov, V. P. Shuvanova

No: 39

Title: Energy-Economic Assessment Of Improved Fodder Crop Rotations In The Novgorod Region

Pages: 325-332

Author(s): **L. A. Kirkorova**, T. V. Lipnitsky, L. V. Tiranova, A. B. Tiranov

No: 40

Title: Strategy For The Development Of The Novgorod Region

Pages: 333-337

Author(s): **T. A. Subbotina**

No: 41

Title: Weather Conditions As Factor Of Sustainable Development Of St. Petersburg

Pages: 338-345

Author(s): **T. S. Afanasyeva**, N. I. Grishakina

No: 42

Title: Project Management For Sustainable Development Of Regions

Pages: 346-355

Author(s): **E. G. Gushchina**, N. G. Yushkova, O. E. Sergeeva, E. M. Vitalyeva, A. P. Isaev

No: 43

Title: Cluster Approach To Eco-Oriented Innovative Development Of The Region

Pages: 356-365

Author(s): **E. V. Dorzhieva**, E. L. Dugina, V. G. Belomestnov, N. N. Bulatova

No: 44

Title: Electronic Information-Educational Environment As A Quality Of Life Improvement Factor

Pages: 366-374

Author(s): **I. A. Donina**, S. N. Vodneva

No: 45

Title: Diversity Management In The Territorial Educational Systems Of Russia And Belarus

Pages: 375-382

Author(s): M. N. Pevzner, **P. A. Petryakov**, M. Slemnev

No: 46

Title: Ban On The Profession For Women In Russia

Pages: 383-390

Author(s): **M. A. Aleksandrova**

No: 47

Title: Methodological Approaches In Improving Human Resources Potential Of Agro-Industrial Complex

Pages: 391-397

Author(s): A. M. Kozina, **L. P. Semkiv**, N. I. Grishakina

No: 48

Title: Sustainable Development Factors Of The Economy Of Regions In Russia

Pages: 398-406

Author(s): **M. A. Nikolaev**, M. Yu. Makhotaeva, O. A. Bakumenko, D. P. Malyshev

No: 49

Title: Vegetable Resources Monitoring As The Region's Raw Material Base Effective Management Tool

Pages: 407-413

Author(s): **Ya. M. Abdushaeva**, O. V. Shtro, A. V. Vetkina

No: 50

Title: Integration Of Educational Models Of Digital And Classical Universities

Pages: 414-422

Author(s): **Yu. V. Shikhova**, M. A. Konovalova, E. A. Lebedeva

No: 51

Title: Customer Value Of Saint-Petersburg For Young People

Pages: 423-430

Author(s): Ya. Yu. Salikhova, **V. V. Lizovskaya**

No: 52

Title: Assessment Of The Value Of Land Sites Under Oil-And-Gas Production Facilities

Pages: 431-439

Author(s): **A. S. Yarmolenko**, N. Yu. Putintseva

No: 53

Title: Factors Of Forming Regional Policy: Expectations Of Consumers Of Educational Services

Pages: 440-445

Author(s): **I. A. Donina**, E. V. Vezetiu

No: 54

Title: Innovation In Dairy Production As The Basis Of Effective Management

Pages: 446-453

Author(s): **L. P. Semkiv**, M. V. Semkiv, N. I. Grishakina, S. V. Stanevich

No: 55

Title: Russian Retail: Creation Of A Comfortable Consumer Environment In Conditions Of Consolidation

Pages: 454-461

Author(s): **G. M. Shults**, Y. V. Bit-Savva

No: 56

Title: Role Of Project Management In Ensuring Economic Security Of The Region

Pages: 462-468

Author(s): **A. P. Meshkova**, E. O. Vostrikova

No: 57

Title: Problems Of Preserving The Cultural Heritage As A Factor Of Territories Development

Pages: 469-475

Author(s): I. E. Martynenko, **M. S. Trofimova**

No: 58

Title: The Impact Of Demographic Processes On The Sustainable Development Of The Territory

Pages: 476-482

Author(s): **L. S. Arkhipova**, D. M. Melnikova

No: 59

Title: Global Problems Of The World Economy And Strategic Directions Of Russia's Development

Pages: 483-491

Author(s): **M. M. Omarov**, E. S. Afanasjeva, M. V. Moskalev, O. A. Alexandrova

No: 60

Title: Cultural Information Flows Of Tourism And Recreation Industry

Pages: 492-497

Author(s): **O. A. Fikhtner**, T. L. Salova

No: 61

Title: Management-Marketing In The Project Management Of Economic Entities Of Russia

Pages: 498-504

Author(s): **T. S. Afanasyeva**, N. N. Yurina

No: 62

Title: Rent Principles Of Development Of Project Management In The Regions Of Russia

Pages: 505-510

Author(s): **G. A. Efimova**, S. V. Efimova

No: 63

Title: Strategic Management Of Enterprises Of Rocket And Space Engineering

Pages: 511-518

Author(s): **M. S. Abrashkin**, Y. V. Daneykin, I. I. Idilov

No: 64

Title: Transformation Of The Business Model Of Reserve Management Under Digitalization

Pages: 519-526

Author(s): **N. S. Khoroshavina**, M. M. Kozirev, E. V. Kravets

No: 65

Title: Assessment Of Inter-Regional Relations Development In The Food System

Pages: 527-535

Author(s): **E. L. Dugina**, V. E. Saktoev, E. V. Dorzhieva, V. G. Belomestnov, N. N. Bulatova

No: 66

Title: Tutors' Support For Students Of Educational Intensive In Novsu

Pages: 536-542

Author(s): M. A. Konovalova, **Yu. V. Shikhova**, N. V. Vodolazhchenko

No: 67

Title: Legal Mechanisms For Sustainable Development Of Territories

Pages: 543-549

Author(s): T. A. Guseva, A. L. Pashin, **E. S. Simonova**, E. E. Smetanina

No: 68

Title: Use Of Foresight In Forming A Rural Territory Development Strategy

Pages: 550-556

Author(s): E. V. Stovba, **E. V. Stovba**, A. T. Idrisova, A. N. Yapparova

No: 69

Title: Theoretical Basis Of State Participation In The Risk Assessment Of Social Development

Pages: 557-564

Author(s): **O. Arkadeva**, N. Berezina

No: 70

Title: Publicity Of Non-Profit Projects As An Element Of Sustainable Territorial Development

Pages: 565-573

Author(s): **T. S. Afanasyeva**, I. A. Ilyina, G. V. Fetisova

No: 71

Title: Spatial Arrangement Of The Territory In The Context Of Multidimensional Economic Reality

Pages: 574-583

Author(s): P. A. Nuttunen, **A. S. Zaretskaya**

No: 72

Title: Transactions With Interest Regulation For A Sustainable Cooperatives Development

Pages: 584-592

Author(s): **O. K. Kremleva**, Y. S. Sviridov, T. N. Rodionova, E. N. Didkovskaya, T. A. Selishcheva, T. P. Beliaeva

No: 73

Title: Delineation Of Areas Of Responsibility In The Agricultural Policy Of The Region

Pages: 593-601

Author(s): **T. M. Eldieva**, N. G. Fedotova

No: 74

Title: Agriculture In The Development Of Rural Territories In The Novgorod Region

Pages: 602-607

Author(s): **L. A. Kirkorova**, T. V. Lipnitskiy, A. A. Abramenkova

No: 75

Title: Project Management Of Publication Activity At The Modern University

Pages: 608-618

Author(s): O. A. Fikhtner, O. E. Vanyushkina, **G. V. Lebedeva**

No: 76

Title: On Publicity Of Public Finance Management In Russia

Pages: 619-628

Author(s): **O. V. Glushakova**, Ya. A. Vaysberg

No: 77

Title: Project Management As A Factor Of Effectiveness Improving Of Regulatory Impact Assessment

Pages: 629-636

Author(s): **O. D. Pritula**, S. G. Davydova, A. V. Kostyukova

No: 78

Title: Methodology For Identifying Environmental Subject Interaction Factors

Pages: 637-644

Author(s): **A. N. Makarevich**

No: 79

Title: Queuing System In The Optimization Of The Labor Process Of Pharmaceutical Employees

Pages: 645-652

Author(s): T. I. Kabakova, S. V. Voronina, **A. B. Goryachev**, A. B. Perfilyev, S. B. Davidov

No: 80

Title: Forecasting The Volume Of Medicines As A Tool Of Public Support

Pages: 653-660

Author(s): **T. I. Okonenko**, M. S. Tokmachev, A. K. Khrutsky, G. A. Antropova, V. R. Veber

No: 81

Title: Public-Private Partnership Projects: Experience And Prospects For Development

Pages: 661-668

Author(s): **G. A. Koroleva**, A. V. Titov

No: 82

Title: Reproduction Proportions As A Factor Of Sustainable Development

Pages: 669-677

Author(s): **G. V. Lebedeva**, A. V. Lebedeva

No: 83

Title: Game Principle As A Factor In Generating Managerial Initiatives

Pages: 678-686

Author(s): V. A. Tatarenko, **O. A. Polyanskaya**, V. V. Bespalova, N. B. Melentieva, M. A. Askerova

No: 84

Title: Design Approach To Lean Transformations at The Enterprise

Pages: 687-694

Author(s): N. A. Pleshkova, I. V. Behtgold, N. M. Egorova, N. L. Gryaznova, **G. A. Podzorova**

No: 85

Title: Current Problems Of Forming Account Of Ownerless Held Objects Of Cultural Heritage

Pages: 695-704

Author(s): **M. S. Trofimov**

No: 86

Title: Brand Management Of Territories: Socio-Cultural Factors Of Designing A City Brand

Pages: 705-713

Author(s): **N. G. Fedotova**

No: 87

Title: Labour Productivity And Technological Intensity In A Russian Region

Pages: 714-721

Author(s): T. S. Zimnyakova, **T. S. Zimnyakova**, G. I. Popodko, V. M. Gorodilov

No: 88

Title: Development Of Principles Of Risk Assessment In Implementation Of Innovative Projects

Pages: 722-730

Author(s): E. A. Dubitskaya, O. A. Tcukanova, L. P. Sajneva, **M. V. Kivarina**

No: 89

Title: PPP As A Tool Of Innovative-Technological Development Of Russia And Abkhazia

Pages: 731-738

Author(s): **V. N. Parakhina**, Z. I. Shalashaa, R. M. Ustaev

No: 90

Title: Integration Cooperation As A Vector Of Development Of The Far East

Pages: 739-747

Author(s): T. S. Boyko, **N. S. Frolova**

No: 91

Title: Development Of Competitive In The Tourism Industry Based On Integrated Logistics

Pages: 748-755

Author(s): **O. D. Kol**, N. Ziger-Korn

No: 92

Title: Sustainability Of Regional Economic System

Pages: 756-762

Author(s): **O. A. Tsepelev**, O. S. Kolesnikova

No: 93

Title: Corporations' Responsibility Legal Regulation For Energy Efficiency And Land Protection

Pages: 763-769

Author(s): **O. K. Kremleva**, Y. S. Sviridov, S. B. Glushachenko, E. N. Didkovskaya, T. N. Rodionova

No: 94

Title: Interdisciplinary Integration In Higher Education - Condition Of Effectiveness Educational System

Pages: 770-776

Author(s): A. V. Averin, **I. V. Pogodina**, S. N. ogly Mamedov

No: 95

Title: Ignificance Of Project Offices For Inter-Sectoral Partnership At Regional Level

Pages: 777-785

Author(s): **M. V. Tsurkan**, M. A. Liubarskaia, I. A. Dokukina

No: 96

Title: Factors Influencing The Effectiveness Of International Virtual Teams

Pages: 786-791

Author(s): **N. N. Ilyashenko**, B. B. Howard, T. V. Kudryashova

No: 97

Title: Spatial Development Dichotomy: Assessment Of The Potential And Implementation Of Territorial Systems

Pages: 792-803

Author(s): N. G. Yushkova, E. G. Gushchina, D. G. Dontsov, **O. A. Fikhtner**

No: 98

Title: Venture Business Development In The Innovation Sector Of The Regional Economy

Pages: 804-810

Author(s): **M. Veselovsky**, A. Efremenkov, V. Barkovskaya

No: 99

Title: The Company's Financial Health Is The Basis Of Sustainable Development

Pages: 811-817

Author(s): **I. N. Sannikova**, E. A. Prikhodko

No: 100

Title: Energy Service Contracts In Russia And The European Union

Pages: 818-825

Author(s): V. N. Tatarenko, **O. A. Polyanskaya**, V. V. Bepalova, O. E. Shaitarova, E. A. Okomina

No: 101

Title: The Role Of The State In The Digital Economy's Development In Russia

Pages: 826-834

Author(s): **O. V. Averyanova**, I. A. Blagikh

No: 102

Title: Modernization Of The Flagship University - Contribution To The Region Development

Pages: 835-848

Author(s): B. Yerznkyan, G. L. Bagiev, Yu. V. Daneykin, **O. P. Ivanova**, V. A. Trifonov, D. Vladimirov

No: 103

Title: Adaptively Innovative Management Approaches In Project Activities

Pages: 849-855

Author(s): Yu. V. Daneykin, **O. A. Kazarova**, A. M. Kozina, N. I. Grishakina

- No: 104**
Title: Geoinformation Monitoring Possibilities In Ensuring Sustainable Development Of Regions
Pages: 856-862
Author(s): N. Solodkov, **A. Malyshev**, Y. Patturi
- No: 105**
Title: Greening Of Public Administration As A Necessary Factor Of Sustainable Development
Pages: 863-868
Author(s): **I. V. Pogodina**, A. F. Baranova, D. A. Avdeev
- No: 106**
Title: Ustainable Development Of Territories On The Basis Of Elements Of Circular Econom
Pages: 869-875
Author(s): **I. N. Rogova**, D. A. Stepanenko, N. S. Zinchik, O. V. Kadyrova
- No: 107**
Title: Practice Of Application Of The Project Management Methodology At The Municipal Level
Pages: 876-883
Author(s): **O. D. Pritula**, S. G. Davydova, A. V. Kostyukov, D. S. Shtreis
- No: 108**
Title: Integrated Safety And Health Issues In The Nuclear Industry
Pages: 884-890
Author(s): N. I. Grishakina, N. M. Tverdnyin, **O. A. Tikhonova**, L. R. Sharifullina
- No: 109**
Title: Tax Instruments For Tanzania's Industrialization Growth
Pages: 891-900
Author(s): **A. Maskaeva**, J. Mmasa, N. Lema, M. Mgeni
- No: 110**
Title: Control Of State Security Bodies For The Development Of The Region Economy
Pages: 901-910
Author(s): **M. N. Petrov**, E. A. Makarova
- No: 111**
Title: Using Integral Indicators In Evaluation Of Project Implementation
Pages: 911-916
Author(s): **A. S. Zaretskaya**
- No: 112**
Title: On The Optimization Of Public Procurement Of Medicines For Hospitals
Pages: 917-924
Author(s): **T. I. Okonenko**, A. K. Khrutsky, V. R. Veber, E. S. Egorova, G. A. Antropova
- No: 113**
Title: Development Of Agro-Industrial Complex In The Context Of The Project Management Imperatives
Pages: 925-933
Author(s): **N. N. Yurina**
- No: 114**
Title: The Digitalization Of Management Processes In Agriculture Industry
Pages: 934-941
Author(s): **S. N. Shirokov**, I. R. Trushkina, I. S. Aleksina
- No: 115**
Title: Intellectual Tourism As An Element Of Sustainable Development Of Regions
Pages: 942-948
Author(s): T. L. Salova, **O. A. Fikhtner**
- No: 116**
Title: Economic Security In The System Of Social Coordinates
Pages: 949-955
Author(s): **M. V. Kivarina**, T. N. Doroshenko

No: 117

Title: Digital Mobility Of Human Capital In The Context Of Project Management

Pages: 956-965

Author(s): **E. R. Schislyaeva**, D. A. Lipis, E. A. Panova, K. S. Plis

No: 118

Title: Spatial Development: Inter-Regional Projects With The Participation Of Rural Territories

Pages: 966-973

Author(s): A. L. Popova, **A. S. Zaretskaya**, K. V. Zhukov

No: 119

Title: Improving Efficiency Of Budget Investments In The Russian Federation Subjects

Pages: 974-980

Author(s): **E. S. Palkina**, L. V. Kokh

No: 120

Title: The Role Of Project Management In The Development Of The Municipalities

Pages: 981-986

Author(s): **E. A. Kolesnichenko**, Y. Y. Radyukova, N. N. Pahomov

No: 121

Title: Projects In The Sphere Of Customs Activity: Factors Of Successful Implementation

Pages: 987-995

Author(s): **M. V. Vasilyeva**, I. S. Aleksina, E. F. Zhukova

No: 122

Title: Development Of A General Model Of Enterprise Management In Crisis

Pages: 996-1001

Author(s): **O. A. Smirnova**, S. V. Chelak

No: 123

Title: International Logistics Northern Sea Route Hubs Infrastructure

Pages: 1002-1013

Author(s): E. R. Schislyaeva, **S. E. Barykin**, E. A. Kovalenko, S. M. Schislyaev

No: 124

Title: Innovation Component In Oil And Gas Companies Of Russia

Pages: 1014-1022

Author(s): **E. V. Pavel**, T. V. Kudryashova, A. V. Guslistova

No: 125

Title: Management Of Innovative Projects In The Arctic Zone

Pages: 1023-1029

Author(s): **A. V. Abramov**, M. A. Zagorodnikov, A. Yu. Smirnov

No: 126

Title: Methodology For Assessing The Level Of Regional Happiness

Pages: 1030-1037

Author(s): **M. V. Kivarina**, V. V. Matveev

No: 127

Title: Composite Indices Of Life Quality For Monitoring Of Sustainable Development Goals

Pages: 1038-1048

Author(s): **T. V. Zhgun**

No: 128

Title: Cluster Approach As An Innovative Technology Of Regional Development

Pages: 1049-1056

Author(s): Yu. V. Daneykin, **O. P. Ivanova**, V. A. Trifonov, M. M. Kozyrev, K. Yu. Voloshenko